

The Five Major Forms of Non-Formal Learning

KIND OF LEARNING	NATURE	EXAMPLES
Individual learning	This could be short-term or continue indefinitely.It could involve learning in one area or many.	Self-studyOnline learning
Foundational learning community	• The purpose is to build a specific group of people in particular "foundational" areas through a single, time-limited program.	 A one-year full-time training program for emerging leaders. A two-month part-time orientation program for new staff.
Ongoing learning community	• A group of people that remains relatively the same for a long period of time.	 An ongoing cohort of existing leaders who meet once a month as a group. Two people who get together weekly for learning. E.g., a discipleship relationship.
Short-term Training	• An ad hoc group of people who come together for a short time for specific learning.	• A three-day training on marriage.
Lifestyle Leader Development	 Most life transformation occurs informally. "Build leaders at all times; if necessary, use a course." This can be either designed in advance or spontaneous and responsive to circumstances and opportunities. In both cases it should be intentional. 	 An older leader makes a pastoral call and takes a young leader with him. They talk on the way there, share the ministry work, and reflect together on the way back. An experienced church planter gives "on-the-job" training to a young church planter.

Important observations:

- The first four must nurture lifestyle leader development. The research shows that as much as 70 percent of the acquisition of new knowledge and skills in the workplace occurs informally.
- A movement of healthy leader development will use all five.
- All five forms of learning will be powerfully effective if they use the 5C/4D Model. The same principles will work in every context.



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